



HEADQUARTERS

Calton House
5 Redheughs Rigg
Edinburgh
EH12 9HW

Our Ref FOI HQ 18039

18 June 2018

Dear

Thank you for your request dated 19 May 2018 under the Freedom of Information (Scotland) Act 2002 (FOISA). We will deal with each question in turn for ease of reference.

Please advise the total amount of funding allocated to fulfil the original project?

Funding initially set at **£36.95m** for the Community Custody Units (CCUs) and £45m for the Women's National Facility (WNF).

Please advise the total amount of funding spent on this project?

The total amount spent on the project (WNF and CCUs) in the financial year 2016-17 was **£255,008**. This covers all expenditure and includes VAT.

Please advise the components of the project that suffered slippage in this project?

The initial phase of the programme has been the design phase. This involves the design of the various bespoke facilities i.e. women's national facility and initially two community custody units. These facilities are intended to be designed in a way which will facilitate a new model of custody. The time taken to complete the design phase and site identification for the community custody units has taken longer than initially planned primarily due to the innovative nature of the work and the attention to detail required to ensure the facilities will support the outcomes the programme is intended to deliver. This factor was anticipated as a possibility at the commencement of the programme and contingency periods built into the programme plan. It has been necessary to use the contingency periods to complete this phase however, at the current time the programme is on schedule for the completion and opening of the aforementioned facilities by the end of 2020 as planned.

Please advise the role of the decision maker in relation to this project?

The SPS is managing the programme of work in accordance with 'PRINCE 2' project management principles. Accordingly, there are a number of individuals and groups/boards within the programme structure that are empowered to make decisions. However, ultimately it is the Programme Senior Responsible Officer (SRO) who has responsibility and accountability for delivery of the programme and who is the key strategic decision maker. The role of the SRO is in line with Prince 2 principles i.e. The Senior Responsible Owner (SRO) is the visible owner of the overall business change, accountable for successful delivery and is recognised throughout the organisation as the key leadership figure in driving the change forward.

Please supply the original conditions of funding for this project?

Funding for the project is being provided by Scottish Government. The original budget allocated was for delivery of the new facilities and model of custody by the end of 2020. Any amendments or changes to the funding will require to be applied for/ dealt with in line with agreed programme management principles.

If you are unhappy with this response to your request, you may ask us to carry out an internal review, by writing to The Chief Executive, Calton House, 5 Redheughs Rigg, Edinburgh, EH12 9HW. Your request should explain why you wish a review to be carried out, and should be made within 40 working days of receipt of this letter, and we will reply within 20 working days of receipt. If you are not satisfied with the result of the review, you then have the right to make a formal complaint to the Scottish Information Commissioner.

Yours Sincerely

Communication Manager